# Comitato dei Gestori

**Comunicato stampa**

**INTESA SANPAOLO: ELETTI CANDIDATI PROPOSTI DA SGR E INVESTITORI ISTITUZIONALI QUALI COMPONENTI DEL CONSIGLIO DI AMMINISTRAZIONE E DEL COMITATO PER IL CONTROLLO SULLA GESTIONE**

Il coordinatore del Comitato dei gestori, dott. Emilio Franco, comunica che quest'oggi, nel corso dell'**assemblea dei soci di Intesa Sanpaolo**, la lista presentata da Allianz Global Investors, Amundi Asset Management SGR, Anima SGR, Arca Fondi SGR, AXA Investment Managers Paris, BancoPosta Fondi SGR, BNP Paribas Asset Management, Candriam, Eurizon Capital SA, Eurizon Capital SGR, Fidelity Funds, Fideuram Asset Management (Ireland), Fideuram Intesa Sanpaolo Private Banking Asset Management SGR, Generali Asset Management SGR, Interfund Sicav, Kairos Partners SGR, Legal & General Assurance (Pensions Management) Limited, Mediobanca SGR, Mediolanum Gestione Fondi SGR e Mediolanum International Funds Limited ha ricevuto circa 4.606.157.179 voti ovvero circa il 42% dei voti espressi in assemblea, pari a oltre il 25% del totale del capitale sociale, per cui risultano eletti:

- **nel consiglio di amministrazione**:
    1. **Anna Gatti**
    2. **Guido Celona**
    3. **Mariarosaria Taddeo**

- **nel consiglio di amministrazione e nel comitato nel per il controllo sulla gestione**:
    1. **Roberto Franchini (presidente del comitato per il controllo sulla gestione)**
    2. **Riccardo Secondo Carlo Motta**

In allegato i *curricula* degli eletti.

Milano, 29 aprile 2025

Segreteria del Comitato dei gestori
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Anna Gatti si laurea in Economia Aziendale presso l'Università "Bocconi" di Milano, dove consegue un dottorato di ricerca in Business Administration and Management. Prosegue il suo percorso formativo presso la Stanford University di Palo Alto (Post-doctoral Program in Organizational Behavior) e l'Università degli Studi di Trento (PhD in Criminology) e nel 2002 svolge attività di Ricercatore presso l'Università di California Berkeley.

Nel biennio 2002-2004 è Senior Economist per l'Organizzazione Mondiale della Sanità a Ginevra e, dal 2004 al 2007, partner del fondo di Venture Capital Myqube in Silicon Valley. Dal 2007 al 2012 ricopre successivamente i ruoli di Head of International Consumer Operations presso Google, di Head of International Online Sales and Operations e di Head of Strategic Partnership Operations presso Youtube e di Senior Director of Advertising and New Monetization per Skype/MSFT presso i relativi Head Quarter in Silicon Valley. Nel 2012 a San Francisco co-fonda una start up in Artificial Intelligence applicata a big unstructured data, di cui è CEO fino al 2015. Successivamente, in Silicon Valley fonda, con due professori della Stanford University, una società che applica intelligenza artificiale all'analisi delle risonanze magnetiche del cervello.

Dal 2016 opera come Angel Investor in Silicon Valley e dal 2021 è Associate Professor of Practice di Digital Transformation presso la Scuola di Direzione Aziendale dell'Università Bocconi a Milano.

Ha una profonda esperienza come membro del consiglio di amministrazione di società quotate e non quotate maturata a partire dal 2004. In questi anni ha svolto il ruolo di Non Executive Director per aziende quotate e non quotate in diversi settori industriali e mercati. Attualmente è amministratore indipendente per Banca Intesa Sanpaolo, Wizz Air e WiZink Bank.

**Guido Celona**



Nato a Genova il 18 agosto 1959.

Laureato in Economia e Commercio presso l'Università di Torino nel mese di novembre 1983.

Iscritto al Registro dei Revisori Legali dal mese di agosto 1995.

***Esperienze professionali:***

- In **EY** S.p.A. dal 15 novembre 1983 (allora Ernst & Whinney Sas) e sino al 30 giugno 2023: dirigente dal 1989 al 1997, socio da gennaio 1998 sino al 30 giugno 2022, procuratore dal primo luglio 2022 al 30 giugno 2023.
  La mia attività professionale è stata prevalentemente dedicata alla revisione contabile di entità operanti nel settore finanziario. Ho ricoperto il ruolo di socio responsabile della revisione legale di alcuni dei principali operatori del settore bancario nazionale (Gruppo Intesa Sanpaolo, Gruppo Banco Popolare, Gruppo Credit Agricole Italia, Gruppo Iccrea, Gruppo Banca Sella) nonché di controllate italiane di gruppi esteri operanti nel medesimo settore. Oltre agli incarichi di revisione contabile, ho seguito numerose attività di due diligence, supporto ed attività di revisione nell'ambito di operazioni societarie straordinarie e di transazioni di capital market, supporto e consulenza in progetti di organizzazione contabile e amministrativa.
  Quanto ai ruoli di governance, sono stato membro del Consiglio di Amministrazione di EY S.p.A. quale Consigliere Delegato alla gestione della struttura organizzativa italiana dedicata al settore finanziario dal 2011 al 2022. Inoltre, dal 2010 al 2021, sono stato membro del Board esecutivo europeo di EY, quale delegato di EY S.p.A. a guida della struttura organizzativa europea dedicata ai servizi al settore finanziario.

- Nominato il 27 luglio 2023 quale Presidente del Consiglio di Amministrazione di **Quaestio Capital SGR** S.p.A. e di **Quaestio Holding** SA; mi sono dimesso da tali incarichi in data 14 maggio 2024.

- Nominato il 22 aprile 2024 quale Presidente del Consiglio di Amministrazione della software house **Coalescent Labs** S.p.A.; ricopro tuttora tale incarico.

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Nel corso dei circa quarant'anni in EY ho avuto modo di avere continue relazioni con clienti e colleghi internazionali; quale dirigente o socio di EY ho anche svolto attività professionali all'estero (UK, Svizzera, Lussemburgo). Conseguentemente ho un'ottima padronanza della lingua inglese e discreta della lingua francese.

Guido Celona

**Mariarosaria Taddeo**

**Curriculum Vitae**



**Informazioni personali**

**Data di nascita** 22.07.1980

**Luogo di nascita** Napoli, Italia

## FORMAZIONE

**2006-2009** European PhD in Philosophy, Università degli Studi di Padova, Italia.

**1999-2005** Laurea in Filosofia (Vecchio ordinamento), 110/110 *cum laude*, Università degli Studi di Bari, Italia

## TITOLO DELLA TESI DI DOTTORATO

**Thesis title:** "The Ethics and Epistemology of Trust in Artificial Distributed Systems"

**Subfield:** Filosofia Teoretica e Morale

**Field:** Filosofia

## PERCORSO PROFESSIONALE

| | |
|---|---|
| **2023-** | Professor of Digital Ethics and Defence Technology, Oxford Internet Institute, University of Oxford, Oxford, UK. |
| **2020-** | Associate Professor and Senior Research Fellow, Oxford Internet Institute, University of Oxford, Oxford, UK. |
| **2020-** | Ethics Fellow Defence Science and Technology Laboratories, UK Ministry of Defence, London, UK. |
| **2016-** | Research Fellow, Oxford Internet Institute, University of Oxford, Oxford, UK. |
| **2017-2020** | Turing Fellow, Alan Turing Institute, London, UK. |
| **2014-2015** | Postdoctoral Researcher, Oxford Internet Institute, University of Oxford, Oxford, UK.<br>Junior Research Fellow, St Cross College, University of Oxford, Oxford, UK. |
| **2012-2014** | Research Fellow in Cyber Security and Ethics, Department of Politics and International Studies, University of Warwick, Coventry, UK. |

**2012-2014** Visiting Lecturer, Department of Philosophy, School of Humanities, University of Hertfordshire, Hatfield, UK.

**2010-2012** Marie Curie Fellow, Department of Philosophy, School of Humanities, University of Hertfordshire, Hatfield, UK.

**2010-2014** Research Associate, Oxford Uehiro Centre for Practical Ethics, Faculty of Philosophy, University of Oxford, Oxford, UK.

**2009-2010** Research Associate, *Centre* for *Ethics Business* and Economics (CEBE), Catholic University of Lisbon, Lisbon, Portugal.

**2008-2009** Visiting Researcher at the Department of Philosophy, School of Humanities, University of Hertfordshire, Hatfield, UK.

**2007-2013** Research Member, Group in Philosophy of Information (GPI), Department of Philosophy, School of Humanities, University of Hertfordshire, Hatfield, UK.

## INCARICHI PROFESSIONALI, COMITATI E RICONOSCIMENTI

### *Incarichi professionali e comitati*

**2025** Membro del comitato di valutazione per l'assegnazione di fondi di ricerca nell'ambito del bando 'Geopolitca e Tecnologia', Fondazone Compagnia di San Paolo

**2023-** Membro del board dell' Instituto Italiano di Tecnologia, Genova, Italy.

**2022-** Membro del comitato scientifico della Fondazione Leonardo-Civiltà delle Macchine.

**2021-** Membro de 'Ethics Advisory Board' to the Ministry of Defence, UK.

**2021-2022** Chair del comitato di valutazione per l'assegnazione di fondi di ricerca nell'ambito del bando 'AI, Humans and Society' della Compagnia di San Paolo.

**2020- 2023** Membro, in rappresentanza del Regno Unito, del NATO Exploratory Team on Operational Ethics: Preparation and Interventions for the Future Security Environment

**2020-2022** Presidente non esecutivo di Noovle S.p.A Società Benefit, Milano, Italia.

2**2020- 2024** Membro del Comitato Scientifico de HiParis, Center on Data Analytics and Artificial Intelligence for Science, Business and Society, Institut Polytechnique de Paris (IP Paris), Parigi, Francia.

**2019-2021** Lead per la CEPS Task Force su 'Artificial Intelligence and Cybersecurity'.

**2018-2020** Membro del comitato di valutazione per l'assegnazione di fondi di ricerca nell'ambito del bando "Artificial Intelligence and the Society of the Future" - Volkswagen Foundation.

**2016-** Editor-in-chief of *Minds & Machines*, SpringerNature.

Editor-in-chief of *Philosophical Studies, Book Series*, SpringerNature.

**2014-** Associate editor of *Philosophy & Technology*, Springer.

**2013-2016** Presidente de International Association for Computing and Philosophy (IACAP).

**2011-2013** Tesoriere *ad interim* de International Association for Computing and Philosophy (IACAP).

Membro del comitato de Society for the Study of Artificial Intelligence and the Simulation of Behaviour (AISB).

**2010-2012** Membro del comitato per "Turing Centenary Advisory".

**2016-2018** Oxford Fellow per Future Council on Cybersecurity of the World Economic Forum.

***Riconoscimenti***

**2024** 'Grande Ufficiale della Repubblica Italiana' titolo riconosciuto dal Presidente dell Repubblica Italiana Sergio Mattarella.

Nominata tra le 'Most Influential Women in UK Tech' by ComputerWeekly.

**2021** Nominata tra le 'Most Influential Women in UK Tech' by ComputerWeekly.

**2020** Premiata come uno talento emergente del Women's Forum.

**2018** Nominata tra le 'Most Influential Women in UK Tech' by ComputerWeekly.

Nominata una delle "Top 50 Inspiring Italian Women in AI and Technology", InspringFifty.

Nominata una delle "100 Brilliant Women in AI Ethics", Observatory for Responsible Research and Innovation in ICT (ORBIT).

**2013** Premiata con il *World Technology Award* for the Ethics category dal World Technology Network.

**2010** Premiata con il *Herbert Simon Award for Outstanding Research in Computing and Philosophy* dalla International Association of Computing and Philosophy (IACAP).

**PUBBLICAZIONI SELEZIONATE**

***Libri***

**In stampa** "Codice di Guerra: L'Etica dell'Intelligenza Artificiale nella Difesa", Cortina Editore

**2024** "The Ethics of Artificial Intelligence in Defence", Oxford University Press.

**2018** Edited volume: "Ethics and Policies for Cyber Operations", *Philosophical Studies,*

*Series* (Springer) (with L. Glorioso).

Edited volume: "The Responsibilities of Online Service Providers", *Law, Governance and Technology Series* (Springer) (with L. Floridi).

Edited volume: "The Ethics of Information Technologies", *The Library of Essays of Ethics of Emerging Technologies* (Routledge) (with K. Miller).

**2014** Edited volume: "The Ethics of Information Warfare", *Law, Governance and Technology Series* (Springer) (with L. Floridi).

***Articoli su riviste peer-reviewed***

**2024** "Consider the ethical impacts of quantum technologies in defence — before it's too late". *Nature*. 634, 779-781. (M. Taddeo, A. Blanchard, K. Pundyk).

"From AI Ethics Principles to Practices: A Teleological Methodology to Apply AI Ethics Principles in The Defence Domain". *Philosophy & Technology* 37, 42. (M. Taddeo, A. Blanchard, C. Thomas).

"Ethical governance of artificial intelligence for defence: normative tradeoffs for principle to practice guidance". *IA & Society*. (A. Blanchard, C. Thomas, M. Taddeo).

"Supporting trustworthy AI through machine unlearning". *Science and Engineering Ethics* 30 (5), 1-13. (E. Hine, C Novelli, M. Taddeo, L. Floridi).

"Safety and privacy in immersive extended reality: An analysis and policy recommendations". *Digital Society* 3 (2), 33. (E. Hine, I. N. Rezende, H. Roberts, D. Wong, M. Taddeo, L. Floridi).

"Accountability in artificial intelligence: what it is and how it works". *AI & Society* 39 (4), 1871-1882. (C. Novelli, M. Taddeo, L. Floridi).

"Human control of AI systems: from supervision to teaming". *AI and Ethics*, 1-14. (A. Tsamados, L. Floridi, M. Taddeo).

"The case for a broader approach to AI assurance: addressing "hidden" harms in the development of artificial intelligence". *AI & SOCIETY*, 1-16. (C. Thomas, H. Roberts, J. Mökander, A. Tsamados, M. Taddeo, L. Floridi).

"Global AI governance: barriers and pathways forward". *International Affairs* 100 (3), 1275-1286. (H. Roberts, E. Hine, M. Taddeo, L. Floridi).

"AI Risk Assessment: A Scenario-Based, proportional methodology for the AI act" *Digital Society 3* (1). (C. Novelli, F. Casolari, A. Rotolo, M. Taddeo, L. Floridi).

**2023** "Jus in Bello Necessity, the Requirement of Minimal Force, and Autonomous Weapon Systems". *Journal of Military Ethics*. (A. Blanchard, M. Taddeo). IF(Scimago): 0.27.

"The Digital Services Act: An Analysis of Its Ethical, Legal, and Social Implications". *Law Innovation and Technology*. (A. Turillazzi, F. Casolari, M. Taddeo, L. Floridi). IF: 1.778.

"Open Source Intelligence and AI: a Systematic Review of the GELSI Literature", *AI and Society*. (R. Ghioni, M. Taddeo, L. Floridi). IF(Scopus): 2.868.

**2022** "Accepting Moral Responsibility for the Actions of Autonomous Weapons Systems—a Moral Gambit". *Philosophy & Technology* 35 (3): 78. (M. Taddeo and A. Blanchard). IF(Scimago): 5.88.

"Governing Artificial Intelligence in China and the European Union: Comparing Aims and Promoting Ethical Outcomes". *The Information Society*, September, 1–19. (H. Roberts, J. Cowls, E, Hine, J. Morley, V. Wang, M. Taddeo, L. Floridi). IF: 2.522.

"Apropos Data Sharing: Abandon the Distrust and Embrace the Opportunity". *DNA and Cell Biology* 41 (1): 11–15. (G. Brambilla Pisoni, M. Taddeo, shared first authorship). IF: 3.550.

**2021** "CapAI - A Procedure for Conducting Conformity Assessment of AI Systems in Line with the EU Artificial Intelligence Act". Research Report, Oxford Internet Institute and Saïd Business School, University of Oxford. (L. Floridi, M. Holweg, M. Taddeo, J. Silva, J. Mökander, Y. Wen).

"Artificial Intelligence for National Security: The Predictability Problem". Research Report. London: Centre for Emerging Technology and Security. (M. Taddeo, M. Ziosi, A. Tsamados, L. Gilli, S. Kurpati).

"The Epistemological Foundations of Data Science: A Critical Review". *Synthese* 200 (6): 469. (J. Desai, D. Watson, V. Wang, M. Taddeo, L. Floridi). IF: 2.908.

"Autonomous Weapon Systems and Jus Ad Bellum". *AI and Society*, March. (M. Taddeo, A. Blanchard). IF(Scopus): 2.868.

"A Comparative Analysis of the Definitions of Autonomous Weapons Systems". *Science and Engineering Ethics* 28 (5): 37. (M. Taddeo and A. Blanchard). IF: 3.777.

"Artificial Intelligence in China and the European Union: Comparing Aims and Promoting Ethical Outcomes". *The Information Society, September.* (H. Roberts, J. Cowls, E. Hine, J. Morley, M. Taddeo, V. Wang, L. Floridi). IF: 1.048.

"Ethical Principles for Artificial Intelligence in the Defence". *Philosphy & Technology* forthcoming. (M. Taddeo, A. Blanchard, D. McNeish, E. Edgar).

"The AI Gambit—Leveraging artificial intelligence to combat climate change: Opportunities, challenges, and recommendations". *AI & Society* forthcoming. (J. Cowls, A. Tsamados, M. Taddeo, L. Floridi).

"Achieving a 'Good AI Society': comparing the aims and progress of the EU and the US". *Science Engineering Ethics* forthcoming. (H. Roberts, J. Cowls, E. Hine, F. Mazzi, A. Tsamados, M. Taddeo, L. Floridi).

"Ethics-based auditing of automated decision-making systems: Nature, scope, and limitations", *Science Engineering Ethics* 27 (4):1-30. (J. Mökander, J. Morley, M. Taddeo, L. Floridi). https://doi.org/10.1007/s11948-021-00319-4 .

"Artificial Intelligence and the Climate Emergency: Opportunities, Challenges, and Recommendations". *One Earth* 4 (6): 776–79. (M. Taddeo, A. Tsamados, J. Cowls, and L. Floridi). https://doi.org/10.1016/j.oneear.2021.05.018 .

"Some Ethical, Legal, and Social Dimensions of Pandemic Response Technology". *IEEE Technology and Society Magazine* 40 (2): 40-46. (S. Wenn, M. Taddeo, J. Pitt). https:// 10.1109/MTS.2021.3077054 .

"The Ethical Debate about the Gig Economy: A Review and Critical Analysis". *Technology in Society* 65 (May): 101594. (Z. Tan, A. Nikita, J. Cowls, J. Morley, M. Taddeo, and L. Floridi). https://doi.org/10.1016/j.techsoc.2021.101594.

"A Definition, Benchmark and Database of AI for Social Good Initiatives". *Nature Machine Intelligence* 3 (2): 111–15. (J. Cowls, A. Tsamados, M. Taddeo, and L. Floridi). https://doi.org/10.1038/s42256-021-00296-0.

"The Ethics of Algorithms: Key Problems and Solutions". *AI & SOCIETY*, February. (A. Tsamados, N. Aggarwal, J. Cowls, J. Morley, H. Roberts, M. Taddeo, and L. Floridi) https://doi.org/10.1007/s00146-021-01154-8.

"Some Ethical, Legal, and Social Dimensions of Pandemic Response Technology". *IEEE Technology and Society Magazine* 40 (2): 41–46. (S. Wen, M. Taddeo, and J. Pitt). 2021. https://doi.org/10.1109/MTS.2021.3077054.

"Achieving a "Good AI Society": Comparing the Aims and Progress of the EU and the US". *SSRN Electronic Journal.* (H. Roberts, J. Cowls, E. Hine, F. Mazzi, A. Tsamados, M. Taddeo, and L. Floridi). 2021.

"Safeguarding European Values with Digital Sovereignty: An Analysis of Statements and Policies". *Internet Policy Review,* forthcoming. (H. Roberts, J. Cowls, F. Casolari, J. Morley, M. Taddeo, and L. Floridi).

"Artificial Intelligence in China and the European Union: Comparing Aims and Promoting Ethical Outcomes" (March 1, 2021). (H. Roberts, J. Cowls, E. Hine, J. Morley, M. Taddeo, V. Wang, L. Floridi). Available at SSRN: https://ssrn.com/abstract=3811034

"Towards a Framework for Evaluating the Safety, Acceptability and Efficacy of AI Systems for Health: An Initial Synthesis". (J. Morley, C. Morton, K. Karpathakis, M. Taddeo, and L. Floridi). 2021. *ArXiv:2104.06910 [Cs]*, April. http://arxiv.org/abs/2104.06910.

"Ethics-Based Auditing of Automated Decision-Making Systems: Nature, Scope, and Limitations". *Science and Engineering Ethics* 27 (4): 44. (J. Mökander, Jakob, J. Morley, M. Taddeo, and L. Floridi). https://doi.org/10.1007/s11948-021-00319-4.

**2020 2019**

"Ethical Aspects of Multi-Stakeholder Recommendation Systems" . *The Information Society* 37 (1): 35–45. (S. Milano, M. Taddeo, and L. Floridi). https://doi.org/10.1080/01972243.2020.1832636.

"The Ethical Governance of the Digital During and After the COVID-19 Pandemic". *Minds and Machines* 30 (2): 171–76. (M. Taddeo). https://doi.org/10.1007/s11023-020-09528-5.

"The Chinese Approach to Artificial Intelligence: An Analysis of Policy, Ethics, and Regulation" . *AI & SOCIETY*, June. (H. Roberts, J. Cowls, J. Morley, M. Taddeo, V. Wang, and L. Floridi). 2020. https://doi.org/10.1007/s00146-020-00992-2.

"Ethical Guidelines for COVID-19 Tracing Apps". *Nature* 582: 29–31. (J. Morley, J. Cowls, M. Taddeo, and L. Floridi). 2020.

"Public Health in the Information Age: Recognizing the Infosphere as a Social

Determinant of Health". *Journal of Medical Internet Research* 22 (8): e19311. (J. Morley, J. Cowls, M. Taddeo, and L. Floridi). https://doi.org/10.2196/19311.

"The Ethics of AI in Health Care: A Mapping Review". *Social Science & Medicine*, July, 113172. (J. Morley, C. Jessica, C. C.V. Machado, C. Burr, Josh Cowls, I. Joshi, M. Taddeo, and L. Floridi). 2020. https://doi.org/10.1016/j.socscimed.2020.113172.

"Recommender Systems and Their Ethical Challenges". *AI & SOCIETY*,

February. (S. Milano, M. Taddeo, and L. Floridi). https://doi.org/10.1007/s00146-020-00950-y.

"Digital Psychiatry: Risks and Opportunities for Public Health and Wellbeing". *IEEE. Transactions on Technology and Society* 1 (1): 21–33. (C. Burr, J. Morley, M. Taddeo, and L. Floridi). 2020. https://doi.org/10.1109/TTS.2020.2977059.

"On The Risks of Trusting Artificial Intelligence: The Case of Cybersecurity". *SSRN Electronic*. (M. Taddeo). https://doi.org/10.2139/ssrn.3730651.

"Trusting Artificial Intelligence in Cybersecurity, a Double-Edged Sword" , *Nature Machine Intelligence*, *Nature Machine Intelligence* 1 (12): 557–60, (M. Taddeo, T. McCutcheon, L. Floridi).

"How to Design AI for Social Good: Seven Essential Factors", *Science and Engineering Ethics,* forthcoming (J. Cowls, T. King, M. Taddeo, L. Floridi). IF: 2.275.

"The Ethics of Digital Well-Being: A Thematic Review" , *Science and Engineering Ethics*, January (C. Burr, M. Taddeo, L. Floridi). IF: 2.275.

"Artificial Intelligence Crime: An Interdisciplinary Analysis of Foreseeable Threats and Solutions" , *Science and Engineering Ethics*, February (T. King, N. Agrawal, L. Floridi). IF: 2.275.

**2018** "Deterrence and Norms to Foster Stability in Cyberspace" , *Philosophy & Technology*, 31(3), 323-329. IF: not yet available.

"How AI Can Be a Force for Good", *Science*, 361(6404), 751-752 (M. Taddeo & L. Floridi). IF: 41.04.

"Romans would have denied robots legal personhood" , *Nature*, 557 (7705), 309-309 (L. Floridi and M. Taddeo). IF: 43.07.

"How to Deter in Cyberspace", Hybrid CoE – *The European Centre of Excellence for Countering Hybrid Threats, Strategic Analysis*, June-July 2018.

"Regulate Artificial Intelligence to Avert Cyber Arms Race", *Nature*, 556, 296-298, (M. Taddeo & L. Floridi). IF: 43.07.

"The Grand Challenges of Science Robotics" , *Science Robotics,* 3(14) (Yang, G.-Z., J. Bellingham, P. E. Dupont, P. Fischer, L. Floridi, R. Full, N. Jacobstein, V. Kumar, M. McNutt, R. Merrifield, B. J. Nelson, B. Scassellati, M. Taddeo, R. Taylor, M. Veloso, Z. L. Wang and R. Wood). IF: Not yet available.

**2017** "The Limits of Deterrence Theory in Cyberspace" , *Philosophy & Technology,* 31(3), 339-355. IF: Not yet available.

"Artificial Intelligence and the 'Good Society': the US, EU, and UK approach", *Science and Engineering Ethics* (C. Cath, S. Wachter, B. Mittelstadt, M. Taddeo, and L. Floridi). IF: 2.275.

"The ethics of algorithms: Mapping the debate", *Big Data & Society*, 3 (2):1-21 (B. Mittelstadt, P. All, S. Wachter, M. Taddeo, and L. Floridi). IF: Not yet available.

**2016** "Data Philanthropy and The Design of The Infraethics for Information Societies", *Philosophical Transactions of the Royal Society A*. IF: 3.093.

"What is Data Ethics?", *Philosophical Transactions of the Royal Society A*, *A,* 374: 20160113. (L. Floridi & M. Taddeo). IF: 3.093.

"The Debate on the Moral Responsibilities of Online Service Providers", *Science and Engineering Ethics* (M. Taddeo & L. Floridi). IF: 2.275.

**2015** "Just Information Warfare", *Topoi*, 35(1): 213-224. IF: Not yet available.

"The Struggle Between Liberties and Authorities in the Information Age", *Science and Engineering Ethics*, 21(5): 1125-1138. IF: 2.275.

**2014** "Information Warfare: the Ontological and Regulatory Gap", *APA Newsletter on Philosophy and Computers*, 14(1): 13-20.

**2013** "Cyber Security and Civil Rights, Ethical Enquiries", *Philosophy & Technology*, 26(4): 353-356. IF: Not yet available.

**2012** "An Analysis for a Just Cyber Warfare", a NATO CCD COE & IEEE publication: 209-219.

"Information Warfare: A Philosophical Perspective", *Philosophy & Technology*, 25(1): 105-120. IF: Not yet available.

"Internet Neutrality: Ethical Issues in the Internet Environment", *Philosophy & Technology*, 25(2): 133-151 (A. Vaccaro, Turilli, and M. Taddeo). IF: Not yet available.

"A Model Type Theory For Formalizing Trusted Communications", *Journal of Applied Logic*, 10(1): 92-114 (G. Primiero & M. Taddeo). IF: 1.367.

**2011** "The Case for e-Trust", *Ethics and Information Technology*, 13(1): 1-3 (M. Taddeo & L. Floridi). IF:1.5.

**2010** "Trust in Technology: A Distinctive and Problematic Relation", *Knowledge, Technology and Policy*, 23(3-4): 283-286. IF: Not available.

"An Information-based Solution for the Puzzle of Testimony and Trust", *Social Epistemology*, 24(4): 285-299. IF: Not available.

"Modelling Trust in Artificial Agents, a First Step Toward the Analysis of e Trust", *Minds and Machines*, 20(2): 243-257. IF: 1.4.

"The Case of On-Line Trust", *Knowledge, Technology and Policy*, 23(3-4): 333-345 (with A. Vaccaro, Turilli, and M. Taddeo). IF: Not available.

**2009** "Defining Trust and e-Trust: Old Theories and New Problems", *International Journal of Technology and Human Interaction (IJTHI)*, 5(2): 23-35. IF: 0.73.

**2008** "Turing's Imitation Game: Still an Impossible Challenge for All Machines and Some Judges – An Evaluation of the 2008 Loebner Contest", *Minds and Machines*, 19(1): 145- 150 (L. Floridi, M. Taddeo, M. Turilli). IF: 1.4.

**2007** "A Praxical Solution of the Symbol Grounding Problem", *Minds and Machines*, 17(4): 369-389 (M. Taddeo and L. Floridi). IF: 1.4.

**2006** Eight entries in the *Philosophical Encyclopaedia of Gallarate*. *"Analogic/digital", "Information science", * "Machine", * "Logic and Calculator Machine, history of", "Cybernetic", "Information Ethics", "Internet" (with L. Floridi, G. M. Greco, G. Paronitti, M. Turilli).

**2005** "Solving the Symbol Grounding Problem: a Critical Review of Fifteen Years of Research", *Journal of Experimental and Theoretical Artificial Intelligence*, 17(4): 419-445 (M. Taddeo and L. Floridi). IF: 1.703.

***Articoli su invito, atti di conferenze e capitoli di libri***

**2020** The Civic Role of OSPs in Mature Information Societies, *Oxford Handbook of Intermediary Liability Online*, Oxford University Press.

**2015** "Regulating Cyber Conflicts and Shaping Information Societies", *Ethics and Policies for Cyber Operations*, eds. M. Taddeo & L. Glorioso, Philosophical Studies, Book Series (Springer).

"New Civic Responsibilities for Online Service Providers", *The Responsibilities of Online Service Providers*, eds. M. Taddeo & L. Floridi, Law, Governance and Technology Series, (Springer) (M. Taddeo & L. Floridi).

"The Moral Value of Information and Information Ethics", in *Routledge Handbook of Philosophy of Information*, ed. L. Floridi (Routledge).

**2014** "An Ethical Framework for Information Warfare", invited chapter in *Protection of Information and the Right to Privacy – A New Equilibrium?*, ed. L. Floridi, Law, Governance and Technology Series, (Springer): 123-141.

**2013** "Information Warfare and Just War Theory", *The Ethics of Information Warfare*, eds. L. Floridi & M. Taddeo, Law, Governance and Technology Series (Springer): 123-138.

"The Ethics of Information Warfare – An Overview", *The Ethics of Information Warfare*, eds. L. Floridi & M. Taddeo, Law, Governance and Technology Series (Springer): v-xi (M. Taddeo & L. Floridi).

**2012** "Fiducia On-Line: Rischi e Vantaggi", invited chapter in *Manuale di Informatica Giuridica*, eds. M. Durante & U. Pagallo (UTET, Turin): 419-436.

**2011** "The Role of e-Trust in Distributed Artificial Systems", invited chapter in *Trust and Virtual Worlds: Contemporary Perspectives*, eds. C. Ess & M. Thorseth (Peter Lang): 75-88. *Non Peer-Reviewed Scholarly Publications*

**2019** "Google Health and the NHS: Overcoming the Trust Deficit". *The Lancet Digital Health* 1 (8): e389 (J. Morley, M. Taddeo, L. Floridi).

"Is Cybersecurity a Public Good, *Minds & Machines*, forthcoming. IF: 1.4.

"Three Ethical Challenges of Applications of Artificial Intelligence in Cybersecurity, *Minds & Machines*, 29(2),187-191. IF: 1.4.

"The Civic Role of Online Service Providers, *Minds & Machines*, 29(1), 1-7. IF: 1.4

**2017** "Trusting Digital Technologies Correctly, *Minds & Machines*, 27(4): 565–568.

"Deterrence by Norms to Stop Interstate Cyber Attacks, *Minds & Machine*, 27(3): 387–392. IF: 1.4

"Cyber Conflicts and Political Power in Information Societies, *Minds & Machines*, 27 (2): 265-268. IF: 1.4

"Data Philanthropy and Individual Rights", *Minds & Machines*, 27 (1): 1-5. IF: 1.4

"On the Risks of Relying on Analogies to Understand Cyber Conflicts", *Minds & Machines*, 26(4): 317–321. IF: 1.4

**2016** "Philosophy and Computing in Information Societies": *Minds & Machines,* 26(3): 203-204.

***Numeri speciali di riviste peer-reviewed***

**2021** Special issue: 'The Ethical Governance of AI in National Defence', *Digital Society*.

**2018** Special issue: "Landscaping Strategic Cyber Deterrence", *Philosophy & Technology*.

Special issue: "The Ethical Impact of Data Science", *Philosophical Transactions of the Royal Society A* (with L. Floridi).

**2015** "Information Societies, Ethical Enquiries", *Philosophy & Technology*, 28(1): 1-162 (with E. Buchanan).

**2013** "Online Security and Civil Rights: A Fine Ethical Balance", *Philosophy & Technology*, 26(4): 349-476.

**2011** "The case of e-Trust: A New Ethical Challenge", *Ethics and Information Technology*, 13(1): 1-64 (with L. Floridi).

"Trust in Technology", *Knowledge, Technology and Policy*, 23(3-4): 283-517.

***Scritti divulgativi***

**2024-** Op-ed series on Corriere della Sera – Innovazione, montly contributions.

**2019** *We must treat cybersecurity as a public good*, Blog of World Economic Forum and ITU NeW. Available at: https://news.itu.int/15753-2/

**2018** *Qatar Crisis: Lessons to Learn in The Age of Cyber Attacks* Op-ed for the Newsweek. Available at: https://www.newsweek.com/qatar-crisis-lessons-learn-age-cyber-attacks-640446

**2017** Solving Cyber Conflicts, *The Philosophers' Magazine*, 79-82.

*Cyberwar - die digitale Front*, commentary for Zebis (in German). Available at: https://www.zebis.eu/veranstaltungen/archiv/podiumsdiskussion-cyberwar-die-digitale-front/

**2015** *Trusting hackers with your security? You'd better be able to sort the whitehats from the blackhats*, Commentary for The Conversation. Available here: https://theconversation.com/trusting-hackers-with-your-security-youd-better-be-able-to-sort-the-whitehats-from-the-blackhats-44477

*Le questioni etiche (e anche legali) dell'Intelligenza Artificiale*, article for Formiche (in Italian). Available at: https://formiche.net/riviste/sharing-economy-una-vita-condivisione/

## PANEL, WORKSHOPS E CONFERENZE, PRESIEDUTI O ORGANIZZATI

**2020** Co-chair of the 'Social Science and Humanities' Track of FaT* Conference, Barcelona, Spain.

**2019** "Ethics of AI in Cybersecurity" (chair), Digital Ethics Lab and UK Defence Science and Technology Laboratory (Ministry of Defence), University of Oxford.

**2018** "Data Science for National Defence: Ethical and Policy Problems", The Alan Turing Institute.

**2016** "Landscaping Strategic Cyber Deterrence", (Chair) the workshop was financed by a Prime Pumping - John Fell OUP Research Grant and held at the Oxford Internet Institute, University of Oxford, Oxford, UK.

"Annual Meeting of the International Association of Computing and Philosophy", (Chair), University of Ferrara, Ferrara, Italy.

**2015** "The Ethics of Data Science The Landscape for the Alan Turing Institute", Oxford Internet Institute, University of Oxford, Oxford, UK.

"Understanding the Responsibilities of Online Service Providers", (Co-chair) Oxford Internet Institute, University of Oxford, Oxford, UK.

"Annual Meeting of the International Association of Computing and Philosophy", (chair), University of Delaware, Delaware, USA.

**2014** "Ethics and Policies for Cyber Warfare", (**chair**) the workshop was financed by the NATO Cooperative Cyber Defence Centre of Excellence, Tallinn, Estonia and was held at the Magdalen College, Oxford, UK.

"Annual Meeting of the International Association of Computing and Philosophy", (chair), Anatolia College/ACT, Thessaloniki, Greece.

"Thirty Years of Computer Ethics, Going Forward", (chair) panel held at the *8th International Conference of Computer Ethics: Philosophical Enquiry (CEPE 2014)*, CERNA – Pierre and Marie Curie University, Paris, France.

"Ethics of Cyber Activism", (chair) the workshop was funded by the Department of Politics and International Studies, the University of Warwick and by the Institute of Advanced Study, the University of Warwick. The meeting was held at the University of Warwick, Coventry, UK.

**2013** "Ethics of Cyber Conflict", (chair) the workshop was funded by the NATO Cooperative Cyber Defence Centre of Excellence, Tallinn, Estonia and was held at the Centre for Defence Studies, Rome, Italy.

"Information and Computer Ethics", (chair) Conference track – *International Association of Computing and Philosophy (IACAP 2013)*, University of Maryland at College Park, Washington DC, USA.

"Ethics of Cyber Security", (chair) Conference track – *10th International Conference of Computer Ethics: Philosophical Enquiry (CEPE 2013)*, University of Lisbon, Lisbon, Portugal.

**2012** "Information and Computer Ethics in The Age of Information Revolution", (chair) symposium at the *AISB/IACAP 2012 World Congress*, University of Birmingham, Birmingham, UK.

"Online Security and Civil Rights: A Fine Ethical Balance", (co-chair) the event was co-sponsored by the University of Hertfordshire and Google's European Public Policy Department and was held at the University of Hertfordshire, Hatfield, UK.

**2011** "First International Workshop on Ethics of Informational Warfare", (co-chair) the meeting was financed by the Marie Curie Intra European Grant and was held at the University of Hertfordshire, Hatfield, UK.

**2009** "e-Trust: For and Against", (chair) panel held at *8th International Conference of Computer Ethics: Philosophical Enquiry (CEPE 2009)*, Ionian Academy, Corfu, Greece.

## PRESENTAZIONI SU INVITO E CONFERENZE (SELEZIONATI)

### *Presentazioni su invito*

**2025** Presentazione del libro 'The Ethics of Artificial Intelligence in Defence', Ambasciata d'Italia a Londra, Londra, UK.

**2024** 'L'etica dell'IA nella difesa', Lettura Cesare Alfieri, Università di Firenze, Firenze, Italia.

'The Ethics of AI in Defence', RUSI, Londra, UK.

**2023** 'Why do we need an ethics of AI in Defence?', Keynote, Kellog's College, University of Oxford, Oxford, UK.

**2023** 'Etica e tecnologia', lectio per l'inaugurazione dell'anno accademico del Politecnico di Milano, Milano, Italia.

**2021** 'Deterrence in Cyberspace', "NATO Cyber Defence: Ready for the Future", Brussels, Belgium.

'Sovereignty and Norms in Cyberspace', Cybersecurity Observatory, Istituto per gli Studi di Politica Internazionale, Milan, Italy.

'Ethical Governance of Digital Technology During the Pandemic', SpringerNature Lecture Series.

**2020** Webinar: 'Data, privacy and public health: Countering COVID-19 with technology and trust', The Alan Turing Institute: AI UK, London, UK.

Webinar: 'Ethics of AI in Cyber Defence', KuppingerCole Analyst Conferene, Munich, Germany.

Webinar: 'Fight COVID: Privacy vs Security', Instituto per gli Studi di Politica Internazionale, Milan, Italy.

Webinar: 'The Risks of Trusting AI for National Defence Purposes', Webinar Series of the Oxford Internet Institute, University of Oxford, Oxford, UK.

'Three Risks of Trusting AI', Instituto de Ciências Sociais, Universidade de Lisboa, Lisbon, Portugal.

'The Governance of AI for Defence', Kings College London, London, UK.

'AI Policy Roundtable on Equity', University College London, London, UK.

'Digital Ethics to Shape Post-AI Societies', *Global Summit – Hello Tomorrow*, Paris, France.

'Cybersecurity as Public Good in Information Societies', *LORCA 2019*, London, UK.

**2019** "Trusting AI for Cybersecurity, a Double-Edged Sword", European Parliament's Subcommittee on Security and Defence, Brussels, Belgium.

"Ethical Governance of AI in Policing", Keynote, *2019 OSCE Annual Police Experts Meeting*, Vienna Austria.

"The Nature of Cyber Deterrence", Keynote, *CityForum Conclave*, London.

"Artificial Intelligence, Challenges and Opportunities", Closing Keynote Address, *Digital AI Summit*, Melbourne Australia.

"The Ethical Challenge of AI", Keynote, *The AI Summit*, London, UK.

"Digital Ethics and Cyber Conflicts", Defence Panel for the Turing, *CogX 2019*, London, UK.

"Ethical Governance of Digital Technologies", Keynote, ITDAY – *Future of Work* 2019, Turin, Italy.

"Artificial Intelligence As a Force of Good", *Emerging Innovation Summit*, Melbourne, Australia.

"Artificial Intelligence for Social Good", *ITU Summit on AI for Good*, Geneva, Switzerland.

"Digital Ethics for the Governance of AI", Keynote*, Marsouin Digital Society Conference*, University of Rennes, Rennes, France.

"Ethical Challenges of AI in Cyber Defence". *AI Fest – MoD*, Berkshire, UK.

"AI and Intelligent Design", *TEDx Ortygia*, Siracusa, Italy.

"AI and Cyber Conflicts", *Optic Summit*, Paris, France.

"Ethical Governance of Artificial Intelligence", *German Federal Academy for Security Policy*, Berlin, Germany.

"The Governance of Artificial Intelligence, The Case of Interstate Cyber Conflicts", *Recht im Kontext, von Humboldt University, Berlin, Germany*.

"Ethics and Technology", *Legal 500 & FTI Consulting*, London, UK.

"AI and Cyber Conflicts: Ethical Challenges and Strategic Opportunities", GCHQ, UK Ministry of Defence, Cheltenham, UK.

"The Good Potential of AI", *Japan UK Technology and Humanity in Education* 2019, Royal Institute of Great Britain, London, UK.

"Ethical Challenges and Opportunities of AI", Financial Conduct Authority, London, UK.

**2018** "Malicious Uses of AI, Ethical Analysis", *Artificial Intelligence and Criminal Law, The need for a Harmonised Approach in the Council of Europe Member States*, Strasbourg, France.

"Artificial Intelligence as a Force of Good", *FLAT18*, Fujistu Laboraties Meeting, Cupertino, US.

"Ethical challenges of AI", *Prime Minister Office*, Dubai, United Arab Emirates.

"The Next Wave of Cyber Conflicts", *Workshop on Future Regional Developments in Hybrid Threats*, Geneva Centre for Security Policy (workshop organised in Skopje, Macedonia).

"The Ethical Risks of Digital Innovation in Healthcare", OECD workshop on *Minding Neurotechnology*, Shanghai, China.

"Ethical Governance of AI", *Invited Talks Series*, Department of Philosophy, University of Tongji, Shanghai, China.

"How To Deter in Cyberspace*", 5th Northern Headquarters Conference- NATO*, Tallinn, Estonia.

"The Next Wave of Interstate Cyber Conflicts", *Cybersecurity & AI Session, CogX*, London, UK.

Keynote panel: "What Brings Us Toghether", OECD Forum 2018, Paris, France.

Panel: The Human-Machine Relationship: Towards Singularity?", OECD Forum 2018, Paris, France.

"Ethics of AI", *AI @ Oxford*, Computer Science, University of Oxford, UK.

Panel on "Disruptive Technologies in the Workplace", *Oxford Major Programme Management Conference*, Saïd Business School, University of Oxford, UK.

"Unlocking the Potential of AI", Digital Future Science Match, *Taggespiegel*, Berlin, Germany.

"Digital Ethics and The Regulation of Innovation", *Fintech and The Law*, Harvard Alumni Reunion, Rome, Italy.

"Why We Need a Digital Ethics - The Case of Cyber Conflicts", *German Federal Academy for Security Policy*, Berlin, Germany.

Keynote: "A Goal in The Making", *A Celebration of Women in STEM, Girls in Tech*, London, UK.

"Digital Ethics to Shape Digital Innovation", *Innovation in the Social Sciences and the Humanities*, Oxford University's Humanities Division, Social Sciences Division, and Oxford University Innovation, UK.

"Digital Ethics and Innovation", *Women in Society (WINDS)*, Deloitte, UK.

"Digital Ethics and AI", OxFEST Conference, University of Oxford, UK.

**2017** "What AI Is Not", BTO – Ten, Florence, Italy.

Keynote: "Digital Ethics to Harness the Value of AI Applications in Healthcare", *Frontiers Health*, Berlin, Germany.

"AI innovations in the human rights discourse", Workshop on *Algorithmic Decision Making and its Human Rights Implications*, Alexander von Humboldt Institute for Internet and Society, Berlin, Germany.

Roundtable "Data - beyond compliance", EY, London, UK.

"The Impact of AI", Keynote Panel, Saïd Business School, University of Oxford, UK.

"Data Ethics", Human Rights Centre of the University of Essex, Colchester, UK.

"International Norms for Global Cyber Security", Global Cyber Security and Data Protection Summit, Amsterdam, The Netherlands.

"AI, National Defense, and Just War Theory", European Workshop on Algorithmic Decision Making and Human Rights Implications, Humboldt Institute for Internet and Society, Berlin, Germany.

"Ethics of Data in the Information Economy", BuyTourismOnline, Dondena Center for Research on Social Dynamics, Bocconi University, Milan, Italy.

"Data Ethics in Mature Information Societies", The National Archives' new digital strategy, UK National Archives, London, UK.

"Cyber Security Europe" participation in a round table organised by International Centre for Parliamentary Studies, Brussels, Belgium.

"Cybersecurity risks in healthcare", Workshop on Cybersecurity Challenges in Healthcare – Ethical, Legal and Social Aspects, Brocher Foundation, Zurich, Switzerland.

"Data Ethics and ICTs Companies in Mature Information Societies", TILTing Perspectives 2017: 'Regulating a connected world', Tilburg, Netherlands.

"Harnessing the Value of Data", Unlocking the Power of Data, TechUK, London, UK.

**2016** "The Ethics of Cyber Conflicts", Stars for Leader of the Next Generation, Stein am Rhein, Switzerland.

"Ethical Foundations for the Regulation of Cyber Warfare", US Naval Academy Monterey, Florida, USA.

"Ethics of Cyber Conflicts", keynote at 1st Bayreuth Conference in Analytic Philosophy, University of Bayreuth, Bayreuth, Germany.

"Responsibilities in the Digital Age", *Trust & Accountability in the Digital Age, 2016 Skoll Word Forum*, Said Business, School, University of Oxford, Oxford, UK.

"Ethics of War in Information Societies", *The Moral Component of Cross-Domain Conflict, RAND EUROPE*, London.

**2015** "The Responsibilities of Online Service Providers", *IACAP-CEPE 2016*, University of Delaware, Delaware, USA.

"Balancing Individual Rights and Security for the Well-being of the Online Persona", *Ethical Possibilities in a Digital Age*, Regent's Park College, University of Oxford, Oxford, UK.

**2014** "Information Warfare: The Ontological and Regulatory Gap", workshop on *Technology-mediated Tragic Decisions in Military, Cyber-security, and Humanitarian Crises* - University of Zurich, Zurich, Switzerland.

"Attack, Force, and Violence in the Cybersphere, a New Ethical Framework", *The Digital Frontier – The Internet as a War Zone*, Zebis - Zentrum für ethische Bildung in den Streitkräften (Centre of Ethical Education in the Armed Forces), Berlin, Germany.

"Young, Woman and Academic", *Celebrating Women from Computer Ethics to Information Ethics*, CERNA - Pierre and Marie Curie University, Paris, France.

"Regulating Access to Data, a Systemic Purpose-Oriented Approach", keynote at *11th International Conference of Computer Ethics: Philosophical Enquiry (CEPE 2014)*, CERNA – Pierre and Marie Curie University, Paris, France. "Laws and Ethics of Cyber Warfare", *Cyberwar, Ethics, and International Humanitarian Law: Notes for a Workshop at ICRC's Humanitarium*, Headquarter Offices of the International Committee of the Red Cross (ICRC), Geneva, Switzerland.

"Policies for Well-being in the Information Age", panel on *Information and Policy, 6th Workshop on Philosophy of Information*, Duke University, Durham, USA.

"Balancing Individual Rights and Cyber Security", *6th International Conference on Information Law (ICIL) 2014*, Ionian University, Thessaloniki, Greece.

"La Pace All'Epoca Della Rivoluzione Dell'Informazione", *Research seminar*, Dipartimento di Automatica e Infomatica, Politecnico di Torino, Turin, Italy.

**2013** "The Struggle between Liberties and Authorities in the Information Age", *Uehiro Seminar in Practical Ethics*, University of Oxford, Oxford, UK.

"Online Trust: An Environmental Analysis", *Trust in Online Environments – Interdisciplinary faculty and PhD workshops, Department of Media and Communication*, University of Oslo, Oslo, Norway.

"Balancing Cyber Security and Individual Liberties", *Oxford Cyber Security Seminar*, Cyber Security Centre, University of Oxford, Oxford, UK.

"Online Security and Individuals Rights, an Ethical Balance", *2nd Annual International Symposium on Digital Ethics,* Loyola University, Chicago, USA.

**2012** "A Unified Ethical Theory for Just Cyber Warfare", *Cyber Power: The Quest Towards a Common Ground 2012*, Air Force Research Institute (AFRI), Maxwell, USA.

"Ethical Problems of Cyber Warfare", *Media Workshop at the 4th International Conference on Cyber Conflict (CyCon 2012)*, NATO Cooperative Cyber Defence Centre of Excellence, Tallinn, Estonia.

"Ethics of Cyber Warfare", keynote at the *4th International Conference on Cyber Conflict (CyCon 2012)*, NATO Cooperative Cyber Defence Centre of Excellence, Tallinn, Estonia.

"How to do Ethics of Technology", *The Ethics of the Future: Co-responsible Implementation of Governance Approaches in Technological Projects, EGAIS Final Conference*, CCAB (Albert Borschette) Building, Brussels, Belgium.

**2011** "Just War Theory and War in the Infosphere, Analysing War in the New Environment", *1st International Workshop on "The Ethics of Information Warfare"*, University of Hertfordshire, Hatfield, UK.

**2010** "Information Warfare: A Philosophical Perspective", keynote at *the 8th European Conference on Computing and Philosophy (E-CAP 2010)*, Technischen Universität München, Munich, Germany.

"Levels of Responsibility in Information Conflicts", *James Martin Advanced Research Seminar Series*, University of Oxford, Oxford, UK.

*"*An Information-based Solution for the Puzzle of Testimony and Trust", *Workshop on Philosophy of the Information and Computing Sciences*, Lorentz Center, Leiden, The Netherlands.

"A Prioritised Multi-modal Polymorphic Type Theory for Formalising Trusted Communications" (with G. Primiero), *2nd International Workshop on the Philosophy of Information*, Bilkent University, Ankara, Turkey.

"The Role of Trust in Social Interactions", *Interdisciplinary Workshop on Trust and Reputation*, Paris Descartes University, Paris, France.

**2009** *"Toward an Analysis of e-Trust in Distributed Artificial Systems", INSEIT lecture at the 8th International Conference of Computer Ethics: Philosophical Enquiry (CEPE 2009)*, Ionian Academy, Corfu, Greece.

*"e-Trust: A New Perspective for Its Analysis", Workshop on Philosophy of Virtuality: Deliberation, Trust, Offence and Virtues*, Norwegian University of Science and Technology, Trondheim, Norway.

**2007** "Epistemic Implications of the Praxical Solution for the Symbol Grounding Problem", University of Tartu, Tartu, Estonia.

***Articoli presentati a conferenze internazionali***

**2016** "IoT and Security", *Automated and Autonomous Conflicts: AI, Ethics, and the Conduct of Hostilities Symposium*, University of Ferrara, Ferrara, Italy.

**2014** "Treating Data Fairly: Security and Rights", *International Association of Computing and Philosophy (CEPE-IACAP 2015)*, Anatolia College, Thessaloniki, Greece.

**2013** "Moral Responsibility for Hybrid Systems in Cyber Warfare, a Case for Distributed Morality", *NATO CCD COE 5th International Conference on Cyber Conflict*, Tallinn, Estonia.

"Individual Rights in the Information Age", *5th Workshop on Philosophy of Information*, University of Hertfordshire, Hatfield, UK.

"Going Beyond Privacy", *18th International Conference of the Society for Philosophy and Technology*, Lisbon, Portugal.

"Just War Theory and Information Warfare", *Computer Ethics: Philosophical Enquiry (CEPE 2013)*, Lisbon, Portugal.

**2012** "Just Information Warfare", *AISB/IACAP 2012 World Congress*, University of Birmingham, Birmingham, UK.

"Informational Rights", *5th International Conference on Information Law*, Ionian University, Corfu, Greece.

"The Role of Trust in On-Line Interactions", *E-Leaders Berlin, Berlin School of Economics and Law*, IMB Institute of Management, Berlin, Germany.

**2011** "Informational Warfare and Just War Theory", *International Association of Computing and Philosophy (IACAP 2011)*, Aarhus University, Aarhus, Denmark.

"Informational Warfare: A Philosophical Perspective", *9th International Conference of Computer Ethics: Philosophical Enquiry (CEPE 2011)*, University of Wisconsin, Milwaukee, USA.

"Informational Warfare: A Shift Towards Non-Physical Powers", *17th International Conference of the Society for Philosophy and Technology (SPT 2011)*, University of North Texas, Denton, USA.

**2009** "E-Trust as a Moral *Boolean* Phenomenon", *7th European Conference on Computing and Philosophy (ECAP 2009)*, Universitat Autònoma de Barcelona, Barcelona, Spain.

"Analysing the Occurrences of e-Trust in a Network of Artificial Agents", *25th North American Conference on Computing and Philosophy (NA-CAP 2009)*, Indiana University, Bloomington, USA.

"A Closer Look to Peer-to-Peer", *Network Ethics: The New Challenge in Business, ICT and Education*, Centre for Ethics Business and Economics - Catholic University of Lisbon, Lisbon, Portugal.

**2008** "From Trust to e-Trust: Old Theories and New Problems, Solving the Ethical Dilemma of Trust", *24th North American Conference on Computing and Philosophy (NA-CAP 2008)*, Indiana University, Bloomington, USA.

"Modelling Trust in Artificial Distributed Systems", *6th European Conference on Computing and Philosophy (ECAP 2008)*, University for Science and Technology, Montpellier, France.

**2007** "A Praxical Solution for the Symbol Grounding Problem", *23rd North American Conference on Computing and Philosophy (NA-CAP 2007)*, Loyola University, Chicago, USA.

"The Problems of Trust: A Review of the Main Theories of Trust", *5th European Conference on Computing and Philosophy (E-CAP 2007)*, University of Twente, Enschede, The Netherlands.

**2006** "Has the Symbol Grounding Problem Been Solved?", *4th European Conference on Computing and Philosophy (E-CAP 2006)*, Norwegian University for Science and Technology, Trondheim, Norway.

## ALTRE QUALIFICHE E ATTIVITÀ

### *Insegnamento*

**2019** "Philosophy and Ethics of Information", Oxford Internet Institute, University of Oxford.

"Social Dynamics of the Internet", Oxford Internet Institute, University of Oxford.

**2014-2019** "Ethics & Policies of Cyber Security", Centre for Doctoral Training in Cyber Security, University of Oxford, Oxford, UK.

"Computers in Society", Computer Science and Philosophy & MSc in Computer Science, Department of Computer Science, University of Oxford, Oxford, UK.

**2013-2014** "Cyber Ethics", Centre for Doctoral Training in Cyber Security, Oxford University Cyber Security Centre, University of Oxford, Oxford, UK.

"Philosophy of Information", Department of Philosophy, School of Humanities, University of Hertfordshire, Hatfield, UK.

**2012-2013** "Philosophy of Information", Department of Philosophy, School of Humanities, University of Hertfordshire, Hatfield, UK.

"Logic and Language", Department of Philosophy, School of Humanities, University of Hertfordshire, Hatfield, UK.

**2011-2012** Tutorials in Philosophy of Information, Exeter College, University of Oxford, Oxford, UK.

"Political Philosophy: From Plato to NATO", OUDCE, University of Oxford, Oxford, UK.

"Greek Philosophy from Aristotle to Plotinus", OUDCE, University of Oxford, Oxford, UK.

**2010-2011** "Ethics of Internet", OUCDE, University of Oxford, Oxford, UK.

"Will Computers Ever Think?" (introduction to AI), OUCDE, University of Oxford, Oxford, UK.

"Philosophy of Mathematics", OUCDE, University of Oxford, Oxford, UK.

**2008-2010** Tutorials in Philosophy of Technology for the Stanford University Programme in Oxford, University of Oxford, Oxford, UK.

"The Challenge of Artificial Intelligence: An Introduction", OUCDE, University of Oxford, Oxford, UK.

"An Introduction to Theory of Knowledge", OUCDE, University of Oxford, UK.

"Philosophy of Mathematics", OUCDE, University of Oxford, Oxford, UK.

**2007** "The Problem of Induction and the Probabilistic Calculus in Epistemology", Department of Philosophy, University of Padua.

# ROBERTO FRANCHINI

## PROFILO

Oltre 40 anni in Ernst & Young in Italia, Regno Unito e Stati Uniti svolgendo servizi di revisione e due diligence in vari settori industriali sia di società quotate che non. Ventisette anni da Partner. Responsabile per l'indipendenza dei revisori per EY in EMEIA (Europe, Middle East, India and Africa) and Asia-Pacific/Japan. Componente del International Ethics Standards Board for Accountants (IESBA) dal 2008 al 2013. Consolidata esperienza in rapporti con autorità di vigilanza e OIG come CONSOB, US SEC, IOSCO, IFIAR (International Forum of Audit Regulators), UE e OCSE.

## ESPERIENZA

***Incarichi attuali***

- Consigliere di amministrazione e del Comitato per il Controllo sulla Gestione di Intesa Sanpaolo S.p.A. (da aprile 2020)
- Tesoriere "The British Chamber of Commerce for Italy" (da gennaio 2019)
- Presidente Collegio dei Revisori "Fondazione per l'Infanzia Ronald McDonald Italia" (da luglio 2018)
- Membro del Comitato Disciplinare del ICAEW (Institute of Chartered Accountants in England and Wales (da gennaio 2020)

***Ernst & Young*** ***Luglio 2008 – Giugno 2018***
***Partner - Global Independence*** ***Milano***

- Responsabile per l'indipendenza dei revisori per EMEIA (Europe, Middle East, India and Africa) and Asia-Pacific/Japan che rappresentano ca. 180,000 dipendenti
- Responsabile di un team di 150+ professionisti dislocati in vari paesi
- Referente principale in EY in materia di EY Independence Policy and IESBA Code of Ethics
- Consulente in materia di indipendenza del revisore secondo le norme della US SEC per i team di revisione EY in tutto il mondo
- Membro del EMEIA Risk Management Committee per aspetti di indipendenza e etica

***International Ethics Standards Board for Accountants (IESBA)*** ***Gennaio 2008 – Dicembre 2013***

- Uno dei 18 componenti dell'IESBA con partecipazione alla stesura di norme di indipendenza del revisore e etica per la professione contabile a livello mondiale
- Componente del Planning Committee del IESBA
- Responsabile del gruppo di lavoro per il progetto *Non-Compliance with Laws and Regulations (NOCLAR)* riguardante norme di comportamento per i revisori ed esperti contabile in relazione ad atti di non-conformità a leggi e regolamenti
- Componente per IESBA nel Gruppo di lavoro dell'IAASB (International Auditing and Assurance Standards Board) per il principio di revisione ISA 610 *Using the Work of Internal Auditors*
- Svolgimento di presentazioni su NOCLAR ed altre attività dell'IESBA ad IFIAR (International Forum of Audit Regulators), IOSCO Standing Committee 1 (Issuer Accounting, Audit and Disclosure), EAIG (European Audit Inspection Group), e OCSE Working Group on Bribery in International Business Transactions

***Ernst & Young***
***Audit Partner – Milan, Italy*** ***Settembre 1995 – Giugno 2017***

- Responsabile della revisione contabile di società quotate sia sulla Borsa Italiana che su borse americane.
- Consolidata esperienza nella revisione contabile e di due diligence presso società multi-nazionali in vari settori incluso prodotti industriali, chimica, farmaceutica, tecnologia, commercio di prodotti di consumo e terziario, società con contratti a lungo termine.
- Membro del Gruppo di lavoro della professione contabile italiana che ha elaborato il Principio di Indipendenza del Revisore.

Marzo 2025

# ROBERTO FRANCHINI

- Dal 2003 al 2007, componente del Gruppo di lavoro per lo sviluppo e mantenimento della metodologia di revisione del EY (Global Audit Methodology) utilizzato da 100,000+ professionisti EY in tutto il mondo
- Dal 1995 al 2007 amministrazione e supervisione del programma di controllo qualità della revisione contabile in 15 paesi, inclusi Francia, Italia e Spagna.
- Consulente del team di revisione e clienti EY per offerte pubbliche di azioni sia in Italia che in mercati esteri con coordinamento delle attività della società di revisione con altri advisor e organi di vigilanza.
- Dal 1995 al 2006, vari incarichi di sindaco in società non quotate.

***Ernst & Young International Ltd – New York, USA*** ***Settembre 1992 – Luglio 1995***

- Partner nel dipartimento tecnico per metodologia di revisione e principi contabili internazionali.
- Sviluppo e amministrazione del Global Quality Inspection Program (programma di controllo qualità nella revisione) per EY
- Supporto tecnico in materia di metodologia di revisione, indipendenza e principi contabili per le organizzazioni nazionale del network EY
- Svolgimento di ispezioni delle organizzazioni nazionali del network EY per la valutazione della conformità alle policies del network in materia di revisione contabile e risk management

***Ernst and Young***
***Audit Partner – Bologna, Italia*** ***Gennaio 1991 – Agosto 1992***

- Responsabile di incarichi di revisione contabile di clienti nei settori manifatturiero, terziario e bancario

***Ernst & Young Italia*** ***Novembre 1981 – Dicembre 1990***

- Manager and Senior Manager per Ernst & Whinney (successivamente Ernst & Young) con incarichi di revisione e di due diligence in società di vari settori incluse banche e assicurazioni
- Information systems auditor con lancio dell'attività di revisione di sistemi informatici in EY Italia

***Ernst & Whinney, Londra*** ***Settembre 1976 – Ottobre 1981***

- Audit Junior a Senior nell'ufficio di Londra di Ernst & Whinney

## COMPETENZE

- Responsabilità di progetti internazionali svolti con gruppi di lavoro multi-culturali e virtuali
- Norme di indipendenza del revisore in Italia, UE e Stati Uniti
- Principi contabili (US GAAP, IFRS, OIC); principi di revisione (PCAOB, US GAAS, ISA, CONSOB), sistemi di controllo interno (COSO)
- Due Diligence (Buy-side and Sell-side)
- Capital Market Transactions (IPO, acquisizioni)

## QUALIFICHE PROFESSIONALI

- Fellow of Institute of Chartered Accountants in England and Wales (ICAEW)
- Iscritto al registro dei revisori legali in Italia

## TITOLI DI STUDIO

**University of Salford, Laurea in Scienze Economiche** **giugno 1976**

## ALTRO

**Lingue:** Inglese (madre lingua); Italiano (bilingua)
**Cittadinanza:** Italia, Regno Unito

Marzo 2025

europass




**Riccardo Motta**

**Nazionalità:** Italiana **Sesso:** Maschile


## PRESENTAZIONE

Dal 1 giugno 2005 al 31 maggio 2023 Responsabile della divisione Financial Services Industry di Deloitte Italia (circa 2.500 persone e che include tutte le attività di revisione, consulenza e advisory) nonché membro del Comitato Esecutivo a livello globale della stessa divisione.

## ESPERIENZA LAVORATIVA

### Stage presso Direzione Risorse Umane

***Fininvest*** [ 1986 – 1986 ]

### Audit Specialist

***Arthur Andersen*** [ 1986 – 1991 ]

### Audit Manager

***Arthur Andersen*** [ 1991 – 1997 ]

### Audit Partner

***Arthur Andersen*** [ 1997 – 2002 ]

### Audit Partner

***Deloitte & Touche*** [ 2002 – 11/2023 ]

### Contractor

***Deloitte & Touche*** [ *dal 12/2023. Contratto che può essere terminato senza preavviso in qualsiasi momento*]

E' stato audit partner responsabile della revisione contabile dei bilanci di esercizio e dei bilanci consolidati di primari gruppi bancari quali:

- Gruppo Cassa Depositi e Prestiti (2020-2021)
  Gruppo Unicredit (2013-2019)
- Gruppo Banca Lombarda (in seguito incorporato nel Gruppo Intesa Sanpaolo)
- Gruppo Banca Popolare Italiana (in seguito incorporato nel Gruppo Banco BPM)
- Gruppo Banca Commerciale Italiana (in seguito incorporato nel Gruppo Intesa Sanpaolo)
- Gruppo Banca Leonardo
- Gruppo Banco Desio
- Gruppo Banca Carige (in seguito incorporato nel Gruppo BPER)

E' stato inoltre audit partner responsabile della revisione contabile dei bilanci di esercizio delle seguenti società:

- Banca Akros(Gruppo Banco BPM)
- Banca Aletti (Gruppo Banco BPM)
- AbaxBank (Gruppo CREDEM)
- Azimut S.p.A.
- Banco Santander (Filiale Italiana)

- Banque Nationale de Paris(Filiale Italiana)
- BBVA (Filiale Italiana)
- Credit Agricole (Filiale Italiana)
- FAI (Fondo per l'Ambiente Italiano)
- Altre società nei settori del: leasing, credito al consumo, factoring, fiduciarie, SGR e SIM.

## ISTRUZIONE E FORMAZIONE

### Diploma di maturità classica

***Liceo Classico Tito Livio***

### Laurea in Economia e Commercio

***Università Commerciale Luigi Bocconi*** (voto di laurea 108/110)

## ISCRIZIONE AD ALBI PROFESSIONALI

. Iscritto al Registro dei Revisori Contabili dal 1997.

. Iscritto all'Albo dei Dottori Commercialisti di Milano dal 1997.

## ALTRE INFORMAZIONI

Profonda e ampia esperienza sia in Italia che all'estero (1 anno di lavoro negli Stati Uniti a Chicago) maturata in 36 anni di lavoro con Arthur Andersen prima e Deloitte poi al supporto di imprese operanti prevalentemente nel settore finanziario. Nel corso della sua attività di revisione dei bilanci di banche quotate ha interagito con i "regulators" di settore (Banca Centrale Europea e Banca d'Italia) e Consob.

Ha sviluppato delle forti competenze tecniche e professionali nel campo sia dei Principi Contabili Nazionali (ITA GAAP) che Internazionali (IFRS) nonché in tema di Principi di Revisione (ISA).

Tematiche dove può vantare una profonda conoscenza sono anche i modelli di Corporate Governance di aziende complesse e multinazionali, i Sistemi di Controllo Interno e i processi di Compliance, le tematiche di Finanza Aziendale, il Risk Management, i modelli sul credito, la normativa di vigilanza per il settore bancario, i temi inerenti la sicurezza informatica (Cyber Security), nonché la Corporate Sustainability Reporting Directive ed in generale le tematiche ESG.

Ha coordinato lo svolgimento di incarichi di Due Diligence contabile per i primari gruppi bancari italiani in operazioni di acquisizione quali:

• **Gruppo UniCredit**: **Italia** (Capitalia). **Austria** (Bank Austria). **Croazia** (Splitska Banka; Zagrebacka Banka; Privedna Bank; Riecka Banka; Croatia Banka). **Repubblica Ceca** (Komercni Banka; IPB Banka). **Slovenia** (W.U.B).; **Turchia** (Yapi Kredi Bank). **Svizzera** (Banca del Gottardo). **Spagna** (Banco Atlantico). **Lituania** (Agricultural Bank). **Polonia** (WBK). **Kazakistan** (ATF Bank). **Ucraina** (Ukrotskbank). **Germania** (HVB-Hypo Verein Bank)

• **Gruppo Intesa San Paolo**: **Italia** (Friuladria). **Russia** (Ural Bank for Reconstruction and Development). **Turchia** (Garanti Bank).

Infine, ha svolto nell'ultimo venticinquennio numerosi incarichi affidati da parte di Presidenti di Tribunali con riferimento a pareri di congruità, conferimenti, perizie e stime. In particolare, tra i principali, ha firmato i pareri di congruità dei rapporti di concambio relativi alle operazioni di fusione della Banca Commerciale Italiana in Banco Ambrosiano Veneto (ora Banca Intesa Sanpaolo) e di fusione di Banca San Paolo di Brescia in Credito Agrario Bresciano (in seguito Ubi Banca).

•Rappresentante Permanente per Deloitte nel Consiglio di Amministrazione di ISPI - Istituto di Studi di Politica Internazionale.

•Membro della Comissione Vaticana - COVID19 dal 2020 al 2023.

## CONOSCENZE LINGUISTICHE

Conoscenza della lingua inglese professionale completa.

## DOCENZA

Docente alla Deloitte University (sede a Bruxelles) in materia di mercati finanziari e di principi contabili internazionali inere bilancio di istituzioni finanziarie.

## INTERESSI PERSONALI

- Storia Antica e Moderna
- Numismatica
- Astrofisica e Meccanica Quantistica
- Geopolitica

*Autorizzo il trattamento dei miei dati personali presenti nel CV ai sensi dell'art. 13 d. lgs. 30 giugno 2003 n. 196 - "Codice in materia di protezione dei dati personali" e dell'art. 13 GDPR 679/16 - "Regolamento europeo sulla protezione dei dati personali".*